

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**FORM 8-K**

**CURRENT REPORT  
Pursuant to Section 13 or 15(d)  
of the Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported): July 29, 2024**

**HARMONIC INC.**  
(Exact name of Registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation)

**000-25826**  
Commission  
File Number

**77-0201147**  
(IRS Employer  
Identification No.)

**2590 Orchard Parkway**  
**San Jose, CA 95131**  
(Address of principal executive offices, including zip code)

**(408) 542-2500**  
(Registrant's telephone number, including area code)

**Not Applicable**  
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.001 per share	HLIT	NASDAQ Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2). Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 2.02. Results of Operations and Financial Condition.**

On July 29, 2024, Harmonic Inc. ("Harmonic" or the "Company") issued a press release regarding its preliminary unaudited financial results for the quarter ended June 28, 2024. In the press release, Harmonic also announced that it would be holding a conference call on July 29, 2024 to discuss its financial results for the quarter ended June 28, 2024. A copy of the press release is furnished as Exhibit 99.1 hereto, and the information in Exhibit 99.1 is incorporated herein by reference.

The information in this Item 2.02 of this Current Report on Form 8-K and Exhibit 99.1 attached hereto is being furnished and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, and this Item 2.02 of this Current Report on Form 8-K and Exhibit 99.1 furnished herewith shall not be incorporated by reference into any filing by Harmonic under the Securities Act of 1933, as amended (the "Securities Act"), or under the Exchange Act.

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits.

<u>Exhibit Number</u>	<u>Description</u>
99.1	<a href="#">Press release of Harmonic Inc. dated July 29, 2024, entitled "Harmonic Announces Second Quarter 2024 Results."</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: July 29, 2024

HARMONIC INC.

By: /s/ Walter Jankovic  
Walter Jankovic  
Chief Financial Officer

**FOR IMMEDIATE RELEASE****Harmonic Announces Second Quarter 2024 Results**

*Revenue of \$138.7 million up 14% quarter over quarter at high end of guidance  
Reaffirming Broadband and Video Full Year Revenue Guidance*

**SAN JOSE, California, July 29, 2024** - Harmonic Inc. (NASDAQ: HLIT) today announced its unaudited results for the second quarter of 2024.

“Our second quarter revenue was at the high end of our guidance range while profitability in both businesses exceeded our expectations,” said Nimrod Ben-Natan, president and chief executive officer of Harmonic. “These results demonstrate strong execution in both our Broadband and Video businesses as we continue to implement our 2024 and long-term growth plans.”

**Q2 Financial and Business Highlights***Financial*

- Revenue: \$138.7 million, compared to \$156.0 million in the prior year period
  - Broadband segment revenue: \$92.9 million, compared to \$97.1 million in the prior year period
  - Video segment revenue: \$45.8 million, compared to \$58.9 million in the prior year period
- Gross margin: GAAP 52.9% and non-GAAP 53.1%, compared to GAAP 54.5% and non-GAAP 54.7% in the prior year period
  - Broadband segment non-GAAP gross margin: 47.6% compared to 50.5% in the prior year period
  - Video segment non-GAAP gross margin: 64.4% compared to 61.7% in the prior year period
- Operating income (loss): GAAP loss \$15.6 million and non-GAAP income \$12.2 million, compared to GAAP income \$10.0 million and non-GAAP income \$18.2 million in the prior year period
- Net income (loss): GAAP net loss \$12.5 million and non-GAAP net income of \$9.3 million, compared to GAAP net income \$1.6 million and non-GAAP net income \$14.0 million in the prior year period
- Non-GAAP adjusted EBITDA: \$16.1 million income compared to \$21.1 million income in the prior year period
- Net income (loss) per share: GAAP net loss per share of \$0.11 and non-GAAP net income per share of \$0.08, compared to GAAP net income per share of \$0.01 and non-GAAP net income per share of \$0.12 in the prior year period
- Backlog and deferred revenue of \$613.1 million
- Cash: \$45.9 million, compared to \$71.0 million in the prior year period

*Business*

- Commercially deployed our cOS™ solution with 118 customers, serving 30.1 million cable modems
- Continuing to diversify our Broadband customer base with the recent announcement that Telecentro, a leading telecommunications operator in Argentina, has selected Harmonic’s industry-leading cOS broadband platform
- First production shipments of our new high-density Pier optical line terminal (OLT) shelf for PON applications
- Increasing Video sales pipeline of larger Appliance and Tier 1 SaaS opportunities

## Select Financial Information

Key Financial Results	GAAP			Non-GAAP		
	Q2 2024	Q1 2024	Q2 2023	Q2 2024	Q1 2024	Q2 2023
	<i>(Unaudited, in millions, except per share data)</i>					
Net revenue	\$ 138.7	\$ 122.1	\$ 156.0	*	*	*
Net income (loss)	\$ (12.5)	\$ (8.1)	\$ 1.6	\$ 9.3	\$ 0.4	\$ 14.0
Net income (loss) per share	\$ (0.11)	\$ (0.07)	\$ 0.01	\$ 0.08	\$ 0.00	\$ 0.12

### Other Financial Information

	Q2 2024	Q1 2024	Q2 2023
		<i>(Unaudited, in millions)</i>	
Adjusted EBITDA for the quarter <sup>(1)</sup>	\$ 16.1	\$ 4.1	\$ 21.1
Bookings for the quarter	\$ 72.4	\$ 146.1	\$ 194.7
Backlog and deferred revenue as of quarter end	\$ 613.1	\$ 677.8	\$ 663.8
Cash and cash equivalents as of quarter end	\$ 45.9	\$ 84.3	\$ 71.0

(1) Adjusted EBITDA is a Non-GAAP financial measure. Refer to "Preliminary Adjusted EBITDA Reconciliation" below for a reconciliation to net income (loss), the most comparable GAAP measure.

\* Not applicable

Explanations regarding our use of non-GAAP financial measures and related definitions, and reconciliations of our GAAP and Non-GAAP measures, are provided in the sections below entitled "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations".

## Financial Guidance

### Q3 2024 GAAP Financial Guidance

(Unaudited, in millions, except percentages and per share data)	Low			High		
	Broadband	Video	Total GAAP	Broadband	Video	Total GAAP
Net revenue	\$ 130	\$ 45	\$ 175	\$ 140	\$ 50	\$ 190
Gross margin %			51.9 %			52.9 %
Gross profit			\$ 91			\$ 101
Tax rate			24 %			24 %
Net income			\$ 16			\$ 22
Net income per share			\$ 0.14			\$ 0.19
Shares <sup>(1)</sup>			117.0			117.0

(1) Diluted shares assumes stock price at \$11.29 (Q2 2024 average price).

### 2024 GAAP Financial Guidance

(Unaudited, in millions, except percentages and per share data)	Low			High		
	Broadband	Video	Total GAAP	Broadband	Video	Total GAAP
Net revenue	\$ 460	\$ 185	\$ 645	\$ 500	\$ 195	\$ 695
Gross margin %			51.4 %			53.1 %
Gross profit			\$ 332			\$ 369
Tax rate			24 %			24 %
Net income			\$ 23			\$ 45
Net income per share			\$ 0.19			\$ 0.38
Shares <sup>(1)</sup>			117.3			117.3

(1) Diluted shares assumes stock price at \$11.29 (Q2 2024 average price).

**Q3 2024 Non-GAAP Financial Guidance <sup>(1)</sup>**

	Low			High		
	Broadband	Video	Total	Broadband	Video	Total
(Unaudited, in millions, except percentages and per share data)						
Gross margin %	48.0 %	63.0 %	51.9 %	49.0 %	64.0 %	52.9 %
Gross profit	\$ 63	\$ 28	\$ 91	\$ 69	\$ 32	\$ 101
Adjusted EBITDA <sup>(2)</sup>	\$ 34	\$ —	\$ 34	\$ 39	\$ 3	\$ 42
Tax rate			21 %			21 %
Net income per share			\$ 0.19			\$ 0.24
Shares <sup>(3)</sup>			117.0			117.0

(1) Refer to “Use of Non-GAAP Financial Measures” and “GAAP to Non-GAAP Reconciliations on Financial Guidance” below.

(2) Refer to “Net Income to Consolidated Adjusted EBITDA Reconciliation on Financial Guidance” below for a reconciliation to net income, the most comparable GAAP measure.

(3) Diluted shares assumes stock price at \$11.29 (Q2 2024 average price).

**2024 Non-GAAP Financial Guidance <sup>(1)</sup>**

	Low			High		
	Broadband	Video	Total	Broadband	Video	Total
(Unaudited, in millions, except percentages and per share data)						
Gross margin %	47.0 %	63.0 %	51.6 %	49.0 %	64.0 %	53.2 %
Gross profit	\$ 216	\$ 117	\$ 333	\$ 245	\$ 125	\$ 370
Adjusted EBITDA <sup>(2)</sup>	\$ 102	\$ —	\$ 102	\$ 126	\$ 5	\$ 131
Tax rate			21 %			21 %
Net income per share <sup>(3)</sup>			\$ 0.56			\$ 0.75
Shares <sup>(3)</sup>			117.3			117.3

(1) Refer to “Use of Non-GAAP Financial Measures” and “GAAP to Non-GAAP Reconciliations on Financial Guidance” below.

(2) Refer to “Net Income to Consolidated Segment Adjusted EBITDA Reconciliation on Financial Guidance” below for a reconciliation to net income, the most comparable GAAP measure.

(3) Diluted shares assumes stock price at \$11.29 (Q2 2024 average price).

## Conference Call Information

Harmonic will host a conference call to discuss its financial results at 2:00 p.m. PT (5:00 p.m. ET) on Monday, July 29, 2024. The live webcast will be available on the Harmonic Investor Relations website at <http://investor.harmonicinc.com>. To participate via telephone, please register in advance using this link, <https://register.vevent.com/register/BIOa4873336ead4b6c81df331d35635fb3>. A replay will be available after 5:00 p.m. PT on the same web site.

## About Harmonic Inc.

Harmonic (NASDAQ: HLIT), the worldwide leader in virtualized broadband and video delivery solutions, enables media companies and service providers to deliver ultra-high-quality video streaming and broadcast services to consumers globally. The company revolutionized broadband networking via the industry's first virtualized broadband solution, enabling operators to more flexibly deploy gigabit internet service to consumers' homes and mobile devices. Whether simplifying OTT video delivery via innovative cloud and software platforms, or powering the delivery of gigabit internet services, Harmonic is changing the way media companies and service providers monetize live and on-demand content on every screen. More information is available at [www.harmonicinc.com](http://www.harmonicinc.com).

## Legal Notice Regarding Forward-Looking Statements

*This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements related to our expectations regarding: net revenue, gross margins, operating expenses, operating income (loss), Adjusted EBITDA, tax expense and tax rate, and net income (loss) per diluted share. Our expectations regarding these matters may not materialize, and actual results in future periods are subject to risks and uncertainties that could cause actual results to differ materially from those projected. These risks include, in no particular order, the following: the market and technology trends underlying our Video and Broadband businesses will not continue to develop in their current direction or pace; the possibility that our products will not generate sales that are commensurate with our expectations or that our cost of revenue or operating expenses may exceed our expectations; the impact of general economic conditions on our sales and operations; the mix of products and services sold in various geographies and the effect it has on gross margins; delays or decreases in capital spending in the cable, satellite, telco, broadcast and media industries; customer concentration and consolidation; our ability to develop new and enhanced products in a timely manner and market acceptance of our new or existing products; losses of one or more key customers; risks associated with our international operations; exchange rate fluctuations of the currencies in which we conduct business; risks associated with our cOS™ and VOS product solutions; dependence on various broadband and video industry trends; inventory management; the lack of timely availability or the impact of increases in the prices of parts or raw materials necessary to produce our products; the effect of competition, on both revenue and gross margins; difficulties associated with rapid technological changes in our markets; risks associated with unpredictable sales cycles; our dependence on contract manufacturers and sole or limited source suppliers; and the impact on our business of natural disasters. The forward-looking statements contained in this press release are also subject to other risks and uncertainties, including those more fully described in Harmonic's filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K for the year ended December 31, 2023, our most recent Quarterly Report on Form 10-Q and our Current Reports on Form 8-K. The forward-looking statements in this press release are based on information available to the Company as of the date hereof, and Harmonic disclaims any obligation to update any forward-looking statements.*

## Use of Non-GAAP Financial Measures

The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP" or referred to herein as "reported"). However, management believes that certain non-GAAP financial measures provide management and other users with additional meaningful financial information that should be considered when assessing our ongoing performance. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business, establish operating budgets, set internal measurement targets and make operating decisions.

These non-GAAP measures are not in accordance with, or an alternative for, measures prepared in accordance with generally accepted accounting principles and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles. The Company believes that non-GAAP measures have limitations in that they do not reflect all of the amounts associated with Harmonic's results of operations as determined in accordance with GAAP and that these measures should only be used to evaluate Harmonic's results of operations in conjunction with the corresponding GAAP measures.

The Company believes that the presentation of non-GAAP measures, when shown in conjunction with the corresponding GAAP measures, provides useful information to investors and management regarding financial and business trends relating to its financial condition and its historical and projected results of operations. Non-GAAP financial measures should be viewed in addition to, and not as an alternative to, the Company's reported results prepared in accordance with GAAP.

The non-GAAP measures presented here are: Gross profit, operating expenses, income (loss) from operations, non-operating expenses and net income (loss), Adjusted EBITDA (including those amounts as a percentage of revenue) and net income (loss) per diluted share. The presentation of non-GAAP information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP, and is not necessarily comparable to non-GAAP results published by other companies. A reconciliation of the historical non-GAAP financial measures discussed in this press release to the most directly comparable historical GAAP financial measures is included with the financial statements provided with this press release. The non-GAAP adjustments described below have historically been excluded from our GAAP financial measures.

Our non-GAAP financial measures reflect adjustments based on the following items, as well as the related income tax effects:

*Stock-based compensation* - Although stock-based compensation is a key incentive offered to our employees, we continue to evaluate our business performance excluding stock-based compensation expenses. We believe that management is limited in its ability to project the impact stock-based compensation would have on our operating results. In addition, for comparability purposes, we believe it is useful to provide a non-GAAP financial measure that excludes stock-based compensation in order to better understand the long-term performance of our core business and to facilitate the comparison of our results to the results of our peer companies.

*Restructuring and related charges* - Harmonic from time to time incurs restructuring charges which primarily consist of employee severance, one-time termination benefits related to the reduction of its workforce, and other costs. These charges are associated with material business shifts. We exclude these items because we do not believe they are reflective of our ongoing long-term business and operating results.

*Non-cash interest expense expenses related to convertible notes and other debt* - We record the amortization of issuance costs as non-cash interest expense. We believe that excluding these costs provides meaningful supplemental information regarding operational performance and liquidity, along with enhancing investors' ability to view the Company's results from management's perspective. In addition, we believe excluding these costs from the non-GAAP measures facilitates comparisons to our historical operating results and comparisons to peer company operating results.

*Discrete tax items and tax effect of non-GAAP adjustments* - The income tax effect of non-GAAP adjustments relates to the tax effect of the adjustments that we incorporate into non-GAAP financial measures in order to provide a more meaningful measure of non-GAAP net income.

*Depreciation* - Depreciation expense, along with interest, tax and stock-based compensation expense, and restructuring charges, is excluded from Adjusted EBITDA because we do not believe depreciation and the other items relate to the ordinary course of our business or are reflective of our underlying business performance.

*Non-recurring advisory fees* - There were non-recurring costs that we excluded from non-GAAP results relating to professional accounting, tax and legal fees associated with strategic corporate initiatives.

*Lease-related asset impairment and other charges* - There were lease-related asset impairment and other charges that we excluded from non-GAAP results relating to the reduction of our leased office space, as we continue to adapt to the changing dynamics of work and seek to optimize value for our business. These charges primarily consist of right-of-use asset impairment and related leasehold improvement impairment, and the fair value of other unrecoverable facility costs due to the intended change in use of certain leased space.

#### **CONTACTS:**

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**Harmonic Inc.**  
**Preliminary Condensed Consolidated Balance Sheets**  
(Unaudited, in thousands, except par value)

	June 28, 2024	December 31, 2023
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 45,850	\$ 84,269
Restricted cash	2,827	—
Accounts receivable, net	119,999	141,531
Inventories	84,133	83,982
Prepaid expenses and other current assets	31,742	20,950
Total current assets	284,551	330,732
Property and equipment, net	29,603	36,683
Operating lease right-of-use assets	15,244	20,817
Goodwill	237,884	239,150
Deferred income taxes	112,906	104,707
Other non-current assets	33,508	36,117
Total assets	\$ 713,696	\$ 768,206
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Convertible debt	\$ —	\$ 114,880
Current portion of long-term debt	944	—
Current portion of other borrowings	8,348	4,918
Accounts payable	30,017	38,562
Deferred revenue	53,142	46,217
Operating lease liabilities	6,166	6,793
Other current liabilities	53,284	61,024
Total current liabilities	151,901	272,394
Long-term debt	113,805	—
Other long-term borrowings	5,245	10,495
Operating lease liabilities, non-current	16,594	18,965
Other non-current liabilities	33,343	29,478
Total liabilities	320,888	331,332
Stockholders' equity:		
Preferred stock, \$0.001 par value, 5,000 shares authorized; no shares issued or outstanding	—	—
Common stock, \$0.001 par value, 150,000 shares authorized; 115,998 and 112,407 shares issued and outstanding at June 28, 2024 and December 31, 2023, respectively	116	112
Additional paid-in capital	2,416,152	2,405,043
Accumulated deficit	(2,013,333)	(1,962,575)
Accumulated other comprehensive loss	(10,127)	(5,706)
Total stockholders' equity	392,808	436,874
Total liabilities and stockholders' equity	\$ 713,696	\$ 768,206

**Harmonic Inc.**  
**Preliminary Condensed Consolidated Statements of Operations**  
(Unaudited, in thousands, except per share data)

	Three Months Ended		Six Months Ended	
	June 28, 2024	June 30, 2023	June 28, 2024	June 30, 2023
<b>Revenue:</b>				
Appliance and integration	\$ 94,184	\$ 111,127	\$ 175,779	\$ 225,921
SaaS and service	44,556	44,836	85,021	87,691
Total net revenue	138,740	155,963	260,800	313,612
<b>Cost of revenue:</b>				
Appliance and integration	50,878	57,437	93,952	117,185
SaaS and service	14,405	13,586	30,310	27,433
Total cost of revenue	65,283	71,023	124,262	144,618
Total gross profit	73,457	84,940	136,538	168,994
<b>Operating expenses:</b>				
Research and development	28,784	32,205	59,489	65,714
Selling, general and administrative	39,821	42,773	78,686	82,055
Lease-related asset impairment and other charges	9,000	—	9,000	—
Restructuring and related charges	11,482	—	14,519	83
Total operating expenses	89,087	74,978	161,694	147,852
Income (loss) from operations	(15,630)	9,962	(25,156)	21,142
Interest expense, net	(1,424)	(800)	(2,147)	(1,506)
Other income (expense), net	619	(136)	330	(429)
Income (loss) before income taxes	(16,435)	9,026	(26,973)	19,207
Provision for (benefit from) income taxes	(3,903)	7,471	(6,352)	12,559
Net income (loss)	\$ (12,532)	\$ 1,555	\$ (20,621)	\$ 6,648
<b>Net income (loss) per share:</b>				
Basic	\$ (0.11)	\$ 0.01	\$ (0.18)	\$ 0.06
Diluted	\$ (0.11)	\$ 0.01	\$ (0.18)	\$ 0.06
<b>Weighted average shares outstanding:</b>				
Basic	115,030	111,462	113,705	111,130
Diluted	115,030	119,255	113,705	118,508

**Harmonic Inc.**  
**Preliminary Condensed Consolidated Statements of Cash Flows**  
(Unaudited, in thousands)

	Six Months Ended	
	June 28, 2024	June 30, 2023
<b>Cash flows from operating activities:</b>		
Net income (loss)	\$ (20,621)	\$ 6,648
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation	6,311	6,089
Lease related asset impairment and other charges	9,000	—
Stock-based compensation	13,877	13,483
Foreign currency remeasurement	2,469	991
Deferred income taxes, net	(8,897)	1,321
Provision for excess and obsolete inventories	2,152	3,383
Other adjustments	354	1,292
Changes in operating assets and liabilities:		
Accounts receivable, net	20,765	(10,392)
Inventories	(3,929)	6,894
Other assets	(6,761)	2,060
Accounts payable	(8,680)	(30,527)
Deferred revenues	6,179	1,223
Other liabilities	(7,553)	(12,717)
Net cash provided by (used in) operating activities	4,666	(10,252)
<b>Cash flows from investing activities:</b>		
Purchases of property and equipment	(3,856)	(3,833)
Net cash used in investing activities	(3,856)	(3,833)
<b>Cash flows from financing activities:</b>		
Proceeds from long-term debt	115,000	—
Repayment of convertible debt	(115,500)	—
Payments for debt issuance costs	(332)	—
Repurchase of common stock	(30,047)	—
Proceeds from other borrowings	—	3,829
Repayment of other borrowings	(1,334)	(4,721)
Proceeds from common stock issued to employees	3,542	3,084
Taxes paid related to net share settlement of equity awards	(6,252)	(7,643)
Net cash used in financing activities	(34,923)	(5,451)
Effect of exchange rate changes on cash and cash equivalents and restricted cash	(1,391)	981
Net decrease in cash and cash equivalents and restricted cash	(35,504)	(18,555)
Cash and cash equivalents and restricted cash at beginning of period	84,269	89,586
Cash and cash equivalents and restricted cash at end of period	\$ 48,765	\$ 71,031
<b>Cash and cash equivalents and restricted cash at end of period</b>		
Cash and cash equivalents	\$ 45,850	\$ 71,031
Restricted cash included in prepaid expenses and other current assets	2,827	—
Restricted cash included in other non-current assets	88	—
Total cash, cash equivalents and restricted cash as shown in the condensed consolidated statement of cash flows	\$ 48,765	\$ 71,031

**Harmonic Inc.**  
**Preliminary Condensed Consolidated Statements of Cash Flows**  
(Unaudited, in thousands)

	<b>Six Months Ended</b>	
	<b>June 28, 2024</b>	<b>June 30, 2023</b>
<b>Supplemental cash flow disclosure:</b>		
Net cash paid for income taxes	\$ 11,407	\$ 5,008
Cash paid for interest	\$ 1,895	\$ 1,015
<b>Supplemental schedule of non-cash investing activities:</b>		
Capital expenditures incurred but not yet paid	\$ 282	\$ 1,189
<b>Supplemental schedule of non-cash financing activities:</b>		
Shares of common stock issued upon redemption of the 2024 Notes	4,578	—

**Harmonic Inc.**  
**Preliminary GAAP Revenue Information**  
(Unaudited, in thousands, except percentages)

	Three Months Ended								
	June 28, 2024		March 29, 2024		June 30, 2023				
<b>Geography</b>									
Americas	\$	109,597	79 %	\$	93,031	76 %	\$	111,407	72 %
EMEA		22,680	16 %		23,560	19 %		36,242	23 %
APAC		6,463	5 %		5,469	5 %		8,314	5 %
<b>Total</b>	<b>\$</b>	<b>138,740</b>	<b>100 %</b>	<b>\$</b>	<b>122,060</b>	<b>100 %</b>	<b>\$</b>	<b>155,963</b>	<b>100 %</b>
<b>Market</b>									
Service Provider	\$	104,429	75 %	\$	86,693	71 %	\$	108,703	70 %
Broadcast and Media		34,311	25 %		35,367	29 %		47,260	30 %
<b>Total</b>	<b>\$</b>	<b>138,740</b>	<b>100 %</b>	<b>\$</b>	<b>122,060</b>	<b>100 %</b>	<b>\$</b>	<b>155,963</b>	<b>100 %</b>

	Six Months Ended								
	June 28, 2024		March 29, 2024		June 30, 2023				
<b>Geography</b>									
Americas	\$	202,628	78 %	\$	227,073	72 %	\$	227,073	72 %
EMEA		46,240	18 %		46,240	18 %		69,183	22 %
APAC		11,932	4 %		11,932	4 %		17,356	6 %
<b>Total</b>	<b>\$</b>	<b>260,800</b>	<b>100 %</b>	<b>\$</b>	<b>260,800</b>	<b>100 %</b>	<b>\$</b>	<b>313,612</b>	<b>100 %</b>
<b>Market</b>									
Service Provider	\$	191,122	73 %	\$	226,692	72 %	\$	226,692	72 %
Broadcast and Media		69,678	27 %		69,678	27 %		86,920	28 %
<b>Total</b>	<b>\$</b>	<b>260,800</b>	<b>100 %</b>	<b>\$</b>	<b>260,800</b>	<b>100 %</b>	<b>\$</b>	<b>313,612</b>	<b>100 %</b>

**Harmonic Inc.**  
**Preliminary Segment Information**  
(Unaudited, in thousands, except percentages)

**Three Months Ended June 28, 2024**

	Broadband	Video	Total Segment Measures	Adjustments <sup>(1)</sup>	Consolidated GAAP Measures
<b>Net revenue</b>	\$ 92,937	\$ 45,803	\$ 138,740	\$ —	\$ 138,740
<b>Gross profit</b>	44,236 <sup>(1)</sup>	29,494 <sup>(1)</sup>	73,730 <sup>(1)</sup>	(273)	73,457
<b>Gross margin %</b>	47.6 % <sup>(1)</sup>	64.4 % <sup>(1)</sup>	53.1 % <sup>(1)</sup>		52.9 %

**Three Months Ended March 29, 2024**

	Broadband	Video	Total Segment Measures	Adjustments <sup>(1)</sup>	Consolidated GAAP Measures
<b>Net revenue</b>	\$ 78,897	\$ 43,163	\$ 122,060	\$ —	\$ 122,060
<b>Gross profit</b>	37,494 <sup>(1)</sup>	26,569 <sup>(1)</sup>	64,063 <sup>(1)</sup>	(982)	63,081
<b>Gross margin %</b>	47.5 % <sup>(1)</sup>	61.6 % <sup>(1)</sup>	52.5 % <sup>(1)</sup>		51.7 %

**Three Months Ended June 30, 2023**

	Broadband	Video	Total Segment Measures	Adjustments <sup>(1)</sup>	Consolidated GAAP Measures
<b>Net revenue</b>	\$ 97,096	\$ 58,867	\$ 155,963	\$ —	\$ 155,963
<b>Gross profit</b>	49,076 <sup>(1)</sup>	36,303 <sup>(1)</sup>	85,379 <sup>(1)</sup>	(439)	84,940
<b>Gross margin %</b>	50.5 % <sup>(1)</sup>	61.7 % <sup>(1)</sup>	54.7 % <sup>(1)</sup>		54.5 %

**Six Months Ended June 28, 2024**

	Broadband	Video	Total Segment Measures	Adjustments <sup>(1)</sup>	Consolidated GAAP Measures
<b>Net revenue</b>	\$ 171,834	\$ 88,966	\$ 260,800	\$ —	\$ 260,800
<b>Gross profit</b>	81,730 <sup>(1)</sup>	56,063 <sup>(1)</sup>	137,793 <sup>(1)</sup>	(1,255)	136,538
<b>Gross margin %</b>	47.6 % <sup>(1)</sup>	63.0 % <sup>(1)</sup>	52.8 % <sup>(1)</sup>		52.4 %

**Six Months Ended June 30, 2023**

	Broadband	Video	Total Segment Measures	Adjustments <sup>(1)</sup>	Consolidated GAAP Measures
<b>Net revenue</b>	\$ 197,447	\$ 116,165	\$ 313,612	\$ —	\$ 313,612
<b>Gross profit</b>	99,366 <sup>(1)</sup>	70,917 <sup>(1)</sup>	170,283 <sup>(1)</sup>	(1,289)	168,994
<b>Gross margin %</b>	50.3 % <sup>(1)</sup>	61.0 % <sup>(1)</sup>	54.3 % <sup>(1)</sup>		53.9 %

(1) Segment gross margin and segment gross profit are Non-GAAP financial measures. Refer to "Use of Non-GAAP Financial Measures" above and "GAAP to Non-GAAP Reconciliations" below.

**Harmonic Inc.**  
**GAAP to Non-GAAP Reconciliations (Unaudited)**  
(in thousands, except percentages and per share data)

**Three Months Ended June 28, 2024**

	Revenue	Gross Profit	Total Operating Expense	Income (Loss) from Operations	Total Non-operating Expense, net	Net Income (Loss)
<b>GAAP</b>	\$ 138,740	\$ 73,457	\$ 89,087	\$ (15,630)	\$ (805)	\$ (12,532)
Stock-based compensation	—	273	(6,681)	6,954	—	6,954
Restructuring and related charges	—	—	(11,482)	11,482	—	11,482
Non-recurring advisory fees	—	—	(406)	406	—	406
Lease-related asset impairment and other charges	—	—	(9,000)	9,000	—	9,000
Non-cash interest expense related to convertible notes	—	—	—	—	338	338
Discrete tax items and tax effect of non-GAAP adjustments	—	—	—	—	—	(6,369)
<b>Total adjustments</b>	—	273	(27,569)	27,842	338	21,811
<b>Non-GAAP</b>	\$ 138,740	\$ 73,730	\$ 61,518	\$ 12,212	\$ (467)	\$ 9,279
<i>As a % of revenue (GAAP)</i>		52.9 %	64.2 %	(11.3)%	(0.6)%	(9.0)%
<i>As a % of revenue (Non-GAAP)</i>		53.1 %	44.3 %	8.8 %	(0.3)%	6.7 %
<b>Diluted net income (loss) per share:</b>						
GAAP						\$ (0.11)
Non-GAAP						\$ 0.08
<b>Shares used in per share calculation:</b>						
GAAP						115,030
Non-GAAP						116,690

**Three Months Ended March 29, 2024**

	Revenue	Gross Profit	Total Operating Expense	Income (Loss) from Operations	Total Non-operating Expense, net	Net Income (Loss)
<b>GAAP</b>	\$ 122,060	\$ 63,081	\$ 72,607	\$ (9,526)	\$ (1,012)	\$ (8,089)
Stock-based compensation	—	522	(6,401)	6,923	—	6,923
Restructuring and related charges	—	460	(3,037)	3,497	11	3,508
Non-recurring advisory fees	—	—	(349)	349	—	349
Non-cash interest expense related to convertible notes	—	—	—	—	229	229
Discrete tax items and tax effect of non-GAAP adjustments	—	—	—	—	—	(2,538)
<b>Total adjustments</b>	—	982	(9,787)	10,769	240	8,471
<b>Non-GAAP</b>	\$ 122,060	\$ 64,063	\$ 62,820	\$ 1,243	\$ (772)	\$ 382
<i>As a % of revenue (GAAP)</i>		51.7 %	59.5 %	(7.8)%	(0.8)%	(6.6)%
<i>As a % of revenue (Non-GAAP)</i>		52.5 %	51.5 %	1.0 %	(0.6)%	0.3 %
<b>Diluted net income (loss) per share:</b>						
GAAP						\$ (0.07)
Non-GAAP						\$ 0.00
<b>Shares used in per share calculation:</b>						
GAAP						112,350
Non-GAAP						118,107

Three Months Ended June 30, 2023

	Revenue	Gross Profit	Total Operating Expense	Income from Operations	Total Non-operating Expense, net	Net Income
<b>GAAP</b>	\$ 155,963	\$ 84,940	\$ 74,978	\$ 9,962	\$ (936)	\$ 1,555
Stock-based compensation	—	439	(5,620)	6,059	—	6,059
Non-recurring advisory fees	—	—	(2,135)	2,135	—	2,135
Non-cash interest expense related to convertible notes	—	—	—	—	223	223
Discrete tax items and tax effect of non-GAAP adjustments	—	—	—	—	—	3,982
<b>Total adjustments</b>	—	439	(7,755)	8,194	223	12,399
<b>Non-GAAP</b>	\$ 155,963	\$ 85,379	\$ 67,223	\$ 18,156	\$ (713)	\$ 13,954
<i>As a % of revenue (GAAP)</i>		54.5 %	48.1 %	6.4 %	(0.6)%	1.0 %
<i>As a % of revenue (Non-GAAP)</i>		54.7 %	43.1 %	11.6 %	(0.5)%	8.9 %
<b>Diluted net income per share:</b>						
GAAP						\$ 0.01
Non-GAAP						\$ 0.12
<b>Shares used in per share calculation:</b>						
GAAP and Non-GAAP						119,255

Six Months Ended June 28, 2024

	Revenue	Gross Profit	Total Operating Expense	Income (Loss) from Operations	Total Non-operating Expense, net	Net Income (Loss)
<b>GAAP</b>	\$ 260,800	\$ 136,538	\$ 161,694	\$ (25,156)	\$ (1,817)	\$ (20,621)
Stock-based compensation	—	795	(13,082)	13,877	—	13,877
Restructuring and related charges	—	460	(14,519)	14,979	11	14,990
Non-recurring advisory fees	—	—	(755)	755	—	755
Lease-related asset impairment and other charges	—	—	(9,000)	9,000	—	9,000
Non-cash interest expense related to convertible notes	—	—	—	—	567	567
Discrete tax items and tax effect of non-GAAP adjustments	—	—	—	—	—	(8,907)
<b>Total adjustments</b>	—	1,255	(37,356)	38,611	578	30,282
<b>Non-GAAP</b>	\$ 260,800	\$ 137,793	\$ 124,338	\$ 13,455	\$ (1,239)	\$ 9,661
<i>As a % of revenue (GAAP)</i>		52.4 %	62.0 %	(9.6)%	(0.7)%	(7.9)%
<i>As a % of revenue (Non-GAAP)</i>		52.8 %	47.7 %	5.2 %	(0.5)%	3.7 %
<b>Diluted net income (loss) per share:</b>						
GAAP						\$ (0.18)
Non-GAAP						\$ 0.08
<b>Shares used in per share calculation:</b>						
GAAP						113,705
Non-GAAP						117,419

**Six Months Ended June 30, 2023**

	<b>Revenue</b>	<b>Gross Profit</b>	<b>Total Operating Expense</b>	<b>Income from Operations</b>	<b>Total Non-operating Expense, net</b>	<b>Net Income</b>
<b>GAAP</b>	\$ 313,612	\$ 168,994	\$ 147,852	\$ 21,142	\$ (1,935)	\$ 6,648
Stock-based compensation	—	1,289	(12,194)	13,483	—	13,483
Restructuring and related charges	—	—	(83)	83	—	83
Non-recurring advisory fees	—	—	(2,135)	2,135	—	2,135
Non-cash interest expense related to convertible notes	—	—	—	—	446	446
Discrete tax items and tax effect of non-GAAP adjustments	—	—	—	—	—	5,488
<b>Total adjustments</b>	<b>—</b>	<b>1,289</b>	<b>(14,412)</b>	<b>15,701</b>	<b>446</b>	<b>21,635</b>
<b>Non-GAAP</b>	<b>\$ 313,612</b>	<b>\$ 170,283</b>	<b>\$ 133,440</b>	<b>\$ 36,843</b>	<b>\$ (1,489)</b>	<b>\$ 28,283</b>
<i>As a % of revenue (GAAP)</i>		<i>53.9 %</i>	<i>47.1 %</i>	<i>6.7 %</i>	<i>(0.6)%</i>	<i>2.1 %</i>
<i>As a % of revenue (Non-GAAP)</i>		<i>54.3 %</i>	<i>42.5 %</i>	<i>11.7 %</i>	<i>(0.5)%</i>	<i>9.0 %</i>
<b>Diluted net income per share:</b>						
GAAP						\$ 0.06
Non-GAAP						\$ 0.24
<b>Shares used in per share calculation:</b>						
GAAP and Non-GAAP						118,508

**Harmonic Inc.**  
**Calculation of Adjusted EBITDA by Segment (Unaudited)**  
(In thousands, except percentages)

	<b>Three Months Ended June 28, 2024</b>	
	<b>Broadband</b>	<b>Video</b>
Income (loss) from operations <sup>(1)</sup>	\$ 13,781	\$ (1,569)
Depreciation	2,133	1,093
Other non-operating income, net	406	213
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$ 16,320</b>	<b>\$ (263)</b>
Revenue	\$ 92,937	\$ 45,803
<i>Adjusted EBITDA margin % <sup>(2)</sup></i>	<i>17.6 %</i>	<i>(0.6)%</i>
	<b>Three Months Ended March 29, 2024</b>	
	<b>Broadband</b>	<b>Video</b>
Income (loss) from operations <sup>(1)</sup>	\$ 8,594	\$ (7,351)
Depreciation	1,986	1,099
Other non-operating expenses, net	(179)	(99)
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$ 10,401</b>	<b>\$ (6,351)</b>
Revenue	\$ 78,897	\$ 43,163
<i>Adjusted EBITDA margin % <sup>(2)</sup></i>	<i>13.2 %</i>	<i>(14.7)%</i>
	<b>Three Months Ended June 30, 2023</b>	
	<b>Broadband</b>	<b>Video</b>
Income from operations <sup>(1)</sup>	\$ 18,066	\$ 90
Depreciation	1,671	1,388
Other non-operating expenses, net	(84)	(52)
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$ 19,653</b>	<b>\$ 1,426</b>
Revenue	\$ 97,096	\$ 58,867
<i>Adjusted EBITDA margin % <sup>(2)</sup></i>	<i>20.2 %</i>	<i>2.4 %</i>
	<b>Six Months Ended June 28, 2024</b>	
	<b>Broadband</b>	<b>Video</b>
Income (loss) from operations <sup>(1)</sup>	\$ 22,375	\$ (8,920)
Depreciation	4,119	2,192
Other non-operating income, net	227	114
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$ 26,721</b>	<b>\$ (6,614)</b>
Revenue	\$ 171,834	\$ 88,966
<i>Adjusted EBITDA margin % <sup>(2)</sup></i>	<i>15.6 %</i>	<i>(7.4)%</i>
	<b>Six Months Ended June 30, 2023</b>	
	<b>Broadband</b>	<b>Video</b>
Income (loss) from operations <sup>(1)</sup>	\$ 38,179	\$ (1,336)
Depreciation	3,315	2,774
Other non-operating expenses, net	(255)	(174)
<b>Adjusted EBITDA<sup>(2)</sup></b>	<b>\$ 41,239</b>	<b>\$ 1,264</b>
Revenue	\$ 197,447	\$ 116,165
<i>Adjusted EBITDA margin % <sup>(2)</sup></i>	<i>20.9 %</i>	<i>1.1 %</i>

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations" above.

(2) Adjusted EBITDA and Adjusted EBITDA margin are Non-GAAP financial measures. Refer below for the "Net Income (Loss) to Consolidated Segment Adjusted EBITDA Reconciliation".

**Harmonic Inc.**  
**Preliminary Net Income (Loss) to Consolidated Segment Adjusted EBITDA Reconciliation (Unaudited)**  
(In thousands, except percentages)

	Three Months Ended		
	June 28, 2024	March 29, 2024	June 30, 2023
<b>Net income (loss) (GAAP)</b>	\$ (12,532)	\$ (8,089)	\$ 1,555
Provision for (benefit from) income taxes	(3,903)	(2,449)	7,471
Interest expense, net	1,424	723	800
Depreciation	3,226	3,085	3,059
<b>EBITDA</b>	<b>(11,785)</b>	<b>(6,730)</b>	<b>12,885</b>
<i>Adjustments</i>			
Stock-based compensation	6,954	6,923	6,059
Restructuring and related charges	11,482	3,508	—
Non-recurring advisory fees	406	349	2,135
Lease-related asset impairment and other charges	9,000	—	—
<b>Total consolidated segment adjusted EBITDA (Non-GAAP)</b>	<b>\$ 16,057</b>	<b>\$ 4,050</b>	<b>\$ 21,079</b>
<b>Revenue</b>	<b>\$ 138,740</b>	<b>\$ 122,060</b>	<b>\$ 155,963</b>
<i>Net income (loss) margin (GAAP)</i>	<i>(9.0)%</i>	<i>(6.6)%</i>	<i>1.0 %</i>
<i>Consolidated segment Adjusted EBITDA margin (Non-GAAP)</i>	<i>11.6 %</i>	<i>3.3 %</i>	<i>13.5 %</i>

	Six Months Ended	
	June 28, 2024	June 30, 2023
<b>Net income (loss) (GAAP)</b>	\$ (20,621)	\$ 6,648
Provision for (benefit from) income taxes	(6,352)	12,559
Interest expense, net	2,147	1,506
Depreciation	6,311	6,089
<b>EBITDA</b>	<b>(18,515)</b>	<b>26,802</b>
<i>Adjustments</i>		
Stock-based compensation	13,877	13,483
Restructuring and related charges	14,990	83
Non-recurring advisory fees	755	2,135
Lease-related asset impairment and other charges	9,000	—
<b>Total consolidated segment adjusted EBITDA (Non-GAAP)</b>	<b>\$ 20,107</b>	<b>\$ 42,503</b>
<b>Revenue</b>	<b>\$ 260,800</b>	<b>\$ 313,612</b>
<i>Net income (loss) margin (GAAP)</i>	<i>(7.9)%</i>	<i>2.1 %</i>
<i>Consolidated segment Adjusted EBITDA margin (Non-GAAP)</i>	<i>7.7 %</i>	<i>13.6 %</i>

**Harmonic Inc.**  
**GAAP to Non-GAAP Reconciliations on Financial Guidance (Unaudited)**  
(In millions, except percentages and per share data)

Q3 2024 Financial Guidance <sup>(1)</sup>					
	Revenue	Gross Profit	Total Operating Expense	Income from Operations	Net Income
<b>GAAP</b>	\$ 175 to \$ 190	\$ 91 to \$ 101	\$ 67 to \$ 69	\$ 24 to \$ 32	\$ 16 to \$ 22
Stock-based compensation expense	—	—	(5)	5	5
Restructuring and related charges	—	—	(1)	1	1
Lease-related impairment and other charges	—	—	(1)	1	1
Tax effect of non-GAAP adjustments	—	—	—	—	(1) to —
<b>Total adjustments</b>	—	—	(7)	7	6 to 7
<b>Non-GAAP</b>	\$ 175 to \$ 190	\$ 91 to \$ 101	\$ 60 to \$ 62	\$ 31 to \$ 39	\$ 22 to \$ 29
<i>As a % of revenue (GAAP)</i>		<i>51.9% to 52.9%</i>	<i>38.3% to 36.3%</i>	<i>13.7% to 16.8%</i>	<i>9.3% to 11.6%</i>
<i>As a % of revenue (Non-GAAP)</i>		<i>51.9% to 52.9%</i>	<i>34.3% to 32.6%</i>	<i>17.7% to 20.3%</i>	<i>12.8% to 15.3%</i>
<b>Diluted net income per share:</b>					
GAAP					\$ 0.14 to \$ 0.19
Non-GAAP					\$ 0.19 to \$ 0.24
<b>Shares used in per share calculation:</b>					
GAAP and Non-GAAP					117.0

(1) Components may not sum to total due to rounding.

2024 Financial Guidance <sup>(1)</sup>					
	Revenue	Gross Profit	Total Operating Expense	Income from Operations	Net Income
<b>GAAP</b>	\$ 645 to \$ 695	\$ 332 to \$ 369	\$ 296 to \$ 304	\$ 36 to \$ 65	\$ 23 to \$ 45
Stock-based compensation expense	—	1	(25)	26	26
Restructuring and related charges	—	—	(15)	15	15
Non-recurring advisory fees	—	—	(1)	1	1
Lease-related impairment and other charges	—	—	(11)	(11)	11
Non-cash interest expense related to convertible notes	—	—	—	—	1
Tax effect of non-GAAP adjustments	—	—	—	—	(12) to (11)
<b>Total adjustments</b>	—	1	(52)	31	42 to 43
<b>Non-GAAP</b>	\$ 645 to \$ 695	\$ 333 to \$ 370	\$ 244 to \$ 252	\$ 89 to \$ 118	\$ 65 to \$ 88
<i>As a % of revenue (GAAP)</i>		<i>51.4% to 53.1%</i>	<i>45.9% to 43.7%</i>	<i>5.6% to 9.4%</i>	<i>3.6% to 6.5%</i>
<i>As a % of revenue (Non-GAAP)</i>		<i>51.6% to 53.2%</i>	<i>37.8% to 36.3%</i>	<i>13.7% to 16.9%</i>	<i>10.1% to 12.7%</i>
<b>Diluted net income per share:</b>					
GAAP					\$ 0.19 to \$ 0.38
Non-GAAP					\$ 0.56 to \$ 0.75
<b>Shares used in per share calculation:</b>					
GAAP and Non-GAAP					117.3

(1) Components may not sum to total due to rounding.

**Harmonic Inc.**  
**Calculation of Adjusted EBITDA by Segment on Financial Guidance (Unaudited) <sup>(1)</sup>**  
(In millions)

	Q3 2024 Financial Guidance			
	Broadband		Video	
Income (loss) from operations <sup>(2)</sup>	\$ 32	to	\$ 37	\$ (1) to \$ 2
Depreciation	2		2	1 to 1
<b>Segment adjusted EBITDA<sup>(3)</sup></b>	<b>\$ 34</b>	<b>to</b>	<b>\$ 39</b>	<b>\$ — to \$ 3</b>

	2024 Financial Guidance			
	Broadband		Video	
Income (loss) from operations <sup>(2)</sup>	\$ 93	to	\$ 117	\$ (4) to \$ 1
Depreciation	9		9	4 to 4
<b>Segment adjusted EBITDA<sup>(3)</sup></b>	<b>\$ 102</b>	<b>to</b>	<b>\$ 126</b>	<b>\$ — to \$ 5</b>

(1) Components may not sum to total due to rounding.

(2) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" above.

(3) Segment Adjusted EBITDA is a Non-GAAP financial measure. Refer below for the "Net income to Consolidated Segment Adjusted EBITDA reconciliation on Financial Guidance".

**Harmonic Inc.**  
**Net Income to Consolidated Segment Adjusted EBITDA Reconciliation on Financial Guidance (Unaudited) <sup>(1)</sup>**  
(In millions)

	Q3 2024 Financial Guidance		2024 Financial Guidance	
	<b>Net income (GAAP)</b>	<b>\$ 16</b>	<b>to</b>	<b>\$ 22</b>
Provision for income taxes	5		7	7 to 14
Interest expense, net	2		2	6 to 6
Depreciation	3		3	13 to 13
<b>EBITDA</b>	<b>26</b>	<b>to</b>	<b>34</b>	<b>49 to 78</b>
<i>Adjustments</i>				
Stock-based compensation	6		6	26 to 26
Restructuring and related charges	1		1	15 to 15
Lease-related impairment and other charges	1		1	11 to 11
Non-recurring advisory fees	—		—	1 to 1
<b>Total consolidated segment adjusted EBITDA (Non-GAAP) <sup>(2)</sup></b>	<b>\$ 34</b>	<b>to</b>	<b>\$ 42</b>	<b>\$ 102 to \$ 131</b>

(1) Components may not sum to total due to rounding.

(2) Consolidated Segment adjusted EBITDA is a Non-GAAP financial measure. Refer to "Use of Non-GAAP Financial Measures" above.