

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

---

**FORM 8-K**

---

**Current Report  
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

**January 29, 2008**

---

**Date of Report  
(Date of earliest event reported)**

**HARMONIC INC.**  
(Exact name of Registrant as specified in its charter)

---

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**000-25826**  
Commission File Number

**77-0201147**  
(I.R.S. Employer  
Identification Number)

---

**549 Baltic Way  
Sunnyvale, CA 94089  
(408) 542-2500**

**(Address, including zip code, and telephone number, including area code,  
of Registrant's principal executive offices)**

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
  - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
  - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
  - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
- 
-

**Item 2.02. Results of Operations and Financial Condition.**

On January 29, 2008, Harmonic Inc. (“Harmonic” or the “Company”) issued a press release regarding its preliminary unaudited financial results for the quarter and year ended December 31, 2007. In the press release, Harmonic also announced that it would be holding a conference call on Tuesday, January 29, 2008, to discuss its preliminary financial results for the quarter and year ended December 31, 2007. A copy of the press release is furnished as Exhibit 99.1 hereto, and the information in Exhibit 99.1 is incorporated herein by reference.

The information in this Current Report on Form 8-K and the exhibit attached hereto is being furnished and shall not be deemed “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, (the “Exchange Act”) or otherwise subject to the liabilities of that Section, and this Current Report on Form 8-K and the exhibit furnished herewith shall not be incorporated by reference into any filing by Harmonic under the Securities Act of 1933, as amended, or under the Exchange Act.

**Use of Non-GAAP Financial Information**

In establishing operating budgets, managing its business performance, and setting internal measurement targets, the Company excludes a number of items required by GAAP. Management believes that these accounting charges and credits, most of which are non-cash or non-recurring in nature, are not useful in managing its operations and business. Historically, the Company has also publicly presented these supplemental non-GAAP measures in order to assist the investment community to see the Company “through the eyes of management,” and thereby enhance understanding of its operating performance. The non-GAAP measures presented here are gross margins, operating expense, net income and net income per share. The presentation of non-GAAP information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP and is not necessarily comparable to non-GAAP results published by other companies. A reconciliation of non-GAAP financial measures to GAAP financial measures is included with the financial statements contained in the press release furnished as Exhibit 99.1.

**Item 9.01. Financial Statements and Exhibits.**

(d) Exhibits.

<u>Exhibit Number</u>	<u>Description</u>
99.1	Press Release of Harmonic Inc., issued on January 29, 2008.

---

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

HARMONIC INC.

Date: January 29, 2008

By: /s/ Robin N. Dickson  
Robin N. Dickson  
Chief Financial Officer

---

**Exhibit Index**

Exhibit Number  
99.1

Description

---

Press Release of Harmonic Inc., issued on January 29, 2008.

Harmonic Announces Preliminary Fourth Quarter and Year End Results  
Strong Sales and Earnings Growth in 2007; Expanding Range of Customers Worldwide;  
Strong Technology Leadership and Business Momentum Moving into 2008

SUNNYVALE, Calif.— January 29, 2008—Harmonic Inc. (NASDAQ: HLIT), a leading provider of broadcast and on-demand video delivery solutions, today announced its preliminary and unaudited results for the quarter and year ended December 31, 2007.

For the fourth quarter of 2007, the Company reported net sales of \$88.4 million, up 17% from \$75.3 million in the fourth quarter of 2006. For the full year 2007, net sales were \$312.2 million, up 26% from \$247.7 million in 2006. The Company saw revenue growth in both domestic and international markets, with international sales representing 43% and 44% of revenue for the fourth quarter and for the full year of 2007, respectively. The strong revenue growth reflects sales to an expanding range of cable, satellite, telco and other customers that are deploying a growing array of new video products and solutions.

Gross margins increased sequentially from the third quarter of 2007, principally as a result of a larger than expected proportion of revenue from higher margin video processing solutions and software and services.

GAAP net income for the fourth quarter of 2007 was \$13.3 million, or \$0.15 per diluted share, up from \$5.0 million, or \$0.07 per diluted share, for the same period of 2006. For the full year 2007, GAAP net income was \$30.1 million, or \$0.36 per diluted share, up from \$1.0 million, or \$0.01 per diluted share in 2006.

Excluding non-cash accounting charges for stock-based compensation expense, the amortization of intangibles, and excess facilities costs, the non-GAAP net income for the fourth quarter of 2007 was \$17.1 million, or \$0.19 per diluted share, up from \$9.9 million, or \$0.13 per diluted share, for the same period of 2006. For the full year 2007, non-GAAP net income was \$43.3 million, or \$0.52 per diluted share, compared to \$13.9 million, or \$0.18 per share, for 2006. See “GAAP to non-GAAP Income Reconciliation” below for further information on the Company’s use of non-GAAP financial measures. The results provided in this press release are subject to final audit and any adjustments required prior to filing of our annual report on Form 10-K for the year ended December 31, 2007.

As of December 31, 2007, the Company had cash, cash equivalents and short-term investments of \$269.3 million, up from \$99.0 million as of September 28, 2007. During the fourth quarter of 2007, Harmonic completed a public offering of 12.5 million shares of its common stock, which generated net proceeds to the Company of approximately \$142 million.

“2007 was an outstanding year for Harmonic,” said Patrick Harshman, President and Chief Executive Officer. “We are very pleased with our success in extending our product portfolio and expanding our global customer base. Our powerful new video encoding, video processing, video-on-demand and edge and access solutions have strengthened our technology leadership and driven our strong sales growth, improved gross margins and increased profitability. We have also improved the efficiency of our operations and our inventory management and strengthened our balance sheet. Our successful public offering during the fourth quarter provides us with a strong financial foundation to further grow the business, as well as to continue to pursue selective acquisitions to enhance our technology and market reach.”

“We enter 2008 with a very strong competitive position in cable, satellite and telco markets worldwide, and a growing position in new broadcast and Internet video delivery markets. The powerful trends toward more high-definition, on-demand and anytime, anywhere video continue to intensify and reshape the video delivery marketplace. Going forward, we expect to continue to extend the breadth and depth of our product solutions to address these major trends, and intend to continue working with our expanding global customer base to take their video services in exciting new directions. We are very encouraged about our opportunities for growth in 2008 and beyond.”

---

## Business Outlook

The Company anticipates that the combined net sales for the first half of 2008 will be in a range of \$165 to \$175 million and gross margins will be 43% to 44% on a GAAP basis. Non-GAAP gross margins for the same period, excluding stock-based compensation expense and the amortization of intangibles, are anticipated to be in a range of 47% to 48%.

## Conference Call Information

Harmonic will host a conference call today to discuss its financial results at 2:00 p.m. Pacific (5:00 p.m. Eastern). A listen-only broadcast of the conference call can be accessed on the Company's website at [www.harmonicinc.com](http://www.harmonicinc.com) or by calling +1.706.634.9047 (conference identification code 30363329). The replay will be available after 5:00 p.m. Pacific at the same website address or by calling +1.706.645.9291 (conference identification code 30363329).

## About Harmonic Inc.

Harmonic Inc. is a leading provider of versatile and high performance video solutions that enable service providers to efficiently deliver the next generation of broadcast and on-demand video services, including high definition, video-on-demand, network personal video recording and time-shifted TV. Cable, satellite, broadcast and telecom service providers can utilize Harmonic's digital video, broadband optical access and software solutions to offer consumers a compelling and personalized viewing experience.

Harmonic (NASDAQ: HLIT) is headquartered in Sunnyvale, California with R&D, sales and system integration centers worldwide. The Company's customers, including many of the world's largest communications providers, deliver services in virtually every country. Visit [www.harmonicinc.com](http://www.harmonicinc.com) for more information.

## Legal Notice Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements related to: our expectations regarding our final results for the fourth quarter and year ended December 31, 2007; our belief that our financial position will allow us to further grow our business, as well as to continue to pursue selective acquisitions to enhance our technology and market reach; our belief that we enter 2008 with a very strong competitive position in cable, satellite and telco markets worldwide, and a growing position in new broadcast and Internet video delivery markets; our belief that powerful trends toward more high-definition, on-demand and anytime, anywhere video will continue to intensify and reshape the video delivery marketplace; our expectation that we will continue to extend the breadth and depth of our product solutions to address these major trends, and that we will continue working with our expanding global customer base to take their video services in exciting new directions; and our expectations regarding net sales, GAAP gross margins and non-GAAP gross margins for the first half of 2008. Our expectations and beliefs regarding these matters may not materialize, and actual results in future periods are subject to risks and uncertainties that could cause actual results to differ materially from those projected. These risks include the possibility that: our final results for the fourth quarter and year ended December 31, 2007 will change based on final audit and any adjustments required prior to our filing of our annual report on Form 10-K for the year ended December 31, 2007; we will not identify or complete selective acquisitions; the trends toward more high-definition, on-demand and anytime, anywhere video will not continue to develop at its current pace, or at all; our products will not generate sales that are commensurate with our expectations; the mix of products sold and the effect it has on gross margins; delays or decreases in capital spending in the cable, satellite and telco industries; customer concentration and consolidation; general economic conditions; market acceptance of new or existing Harmonic products; losses of one or more key customers; risks associated with Harmonic's international operations; inventory management; the effect of competition; difficulties associated with rapid technological changes in Harmonic's markets; the need to introduce new and enhanced products; and risks associated with a cyclical and unpredictable sales cycle. The forward-looking statements contained in this press release are also subject to other risks and uncertainties, including those more fully described in Harmonic's filings with the Securities and Exchange Commission, including our annual report filed on Form 10-K for the year ended December 31, 2006, our quarterly report on Form 10-Q for

---

the quarterly period ended September 28, 2007, and our current reports on Form 8-K. Harmonic does not undertake to update any forward-looking statements.  
EDITOR'S NOTE — Product and company names used herein are trademarks or registered trademarks of their respective owners.

---

**Harmonic Inc.**  
**Condensed Consolidated Balance Sheets**  
(In thousands)  
(Unaudited)

	<u>December 31, 2007</u>	<u>December 31, 2006</u>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 129,005	\$ 33,454
Short-term investments	140,255	58,917
Accounts receivable, net	69,627	64,674
Inventories	34,064	42,116
Deterred income taxes	2,885	—
Prepaid expenses and other current assets	<u>17,205</u>	<u>12,807</u>
Total current assets	393,041	211,968
Property and equipment, net	14,082	14,816
Intangibles and other assets	<u>67,889</u>	<u>55,178</u>
	<u>\$ 475,012</u>	<u>\$ 281,962</u>
<b>Liabilities and stockholders' equity</b>		
Current liabilities:		
Current portion of long-term debt	\$ —	\$ 460
Accounts payable	20,500	33,863
Income taxes payable	481	7,098
Deferred revenue	37,375	29,052
Accrued liabilities	<u>45,378</u>	<u>44,097</u>
Total current liabilities	103,734	114,570
Accrued excess facilities costs, non-current	9,907	16,434
Other non-current liabilities	<u>20,305</u>	<u>5,824</u>
Total liabilities	<u>133,946</u>	<u>136,828</u>
Stockholders' equity:		
Common stock	2,246,969	2,078,941
Accumulated deficit	(1,905,733)	(1,933,708)
Accumulated other comprehensive loss	<u>(170)</u>	<u>(99)</u>
Total stockholders' equity	<u>341,066</u>	<u>145,134</u>
	<u>\$ 475,012</u>	<u>\$ 281,962</u>

**Harmonic Inc.**  
**Condensed Consolidated Statements of Operations**  
(In thousands, except per share data)  
(Unaudited)

	Three Months Ended		Year Ended	
	December 31, 2007	December 31, 2006	December 31, 2007	December 31, 2006
Net sales	\$ 88,374	\$ 75,338	\$ 312,188	\$ 247,684
Cost of sales	<u>47,350</u>	<u>45,174</u>	<u>177,804</u>	<u>146,238</u>
Gross profit	<u>41,024</u>	<u>30,164</u>	<u>134,384</u>	<u>101,446</u>
Operating expenses:				
Research and development	11,315	9,901	42,930	39,455
Selling, general and administrative	17,961	16,621	64,318	65,243
Write-off of acquired in-process technology	—	—	700	—
Amortization of intangibles	<u>160</u>	<u>291</u>	<u>525</u>	<u>470</u>
Total operating expenses	<u>29,436</u>	<u>26,813</u>	<u>108,473</u>	<u>105,168</u>
Income (loss) from operations	11,588	3,351	25,911	(3,722)
Interest and other income, net	<u>2,997</u>	<u>1,816</u>	<u>6,263</u>	<u>5,338</u>
Income before income taxes	14,585	5,167	32,174	1,616
Provision for income taxes	<u>1,293</u>	<u>126</u>	<u>2,100</u>	<u>609</u>
Net income	<u>\$ 13,292</u>	<u>\$ 5,041</u>	<u>\$ 30,074</u>	<u>\$ 1,007</u>
Net income per share				
Basic	<u>\$ 0.15</u>	<u>\$ 0.07</u>	<u>\$ 0.37</u>	<u>\$ 0.01</u>
Diluted	<u>\$ 0.15</u>	<u>\$ 0.07</u>	<u>\$ 0.36</u>	<u>\$ 0.01</u>
Shares used to compute net income per share:				
Basic	<u>88,469</u>	<u>75,670</u>	<u>81,882</u>	<u>74,639</u>
Diluted	<u>90,377</u>	<u>76,547</u>	<u>83,249</u>	<u>75,183</u>

**Harmonic Inc.**  
**Condensed Consolidated Statements of Cash Flows**  
(In thousands)  
(Unaudited)

	Year Ended	
	December 31, 2007	December 31, 2006
<b>Cash flows from operating activities:</b>		
Net income	\$ 30,074	\$ 1,007
<b>Adjustments to reconcile net income to cash provided by operating activities:</b>		
Amortization of intangibles	5,338	2,200
Write-off of acquired in-process technology	700	—
Depreciation	6,661	7,383
Stock-based compensation	6,196	5,722
Loss on disposal and impairment of fixed assets	74	297
<b>Changes in assets and liabilities:</b>		
Accounts receivable	(4,516)	(20,550)
Inventories	8,052	(3,224)
Prepaid expenses and other assets	(5,717)	(4,316)
Accounts payable	(13,129)	13,396
Deferred revenue	9,715	7,774
Income taxes payable	207	493
Accrued excess facilities costs	(6,684)	(877)
Accrued and other liabilities	(1,258)	(671)
Net cash provided by operating activities	<u>35,713</u>	<u>8,634</u>
<b>Cash flows from investing activities:</b>		
Purchases of investments	(178,476)	(70,398)
Proceeds from sale of investments	98,300	84,820
Acquisition of property and equipment, net	(5,868)	(5,143)
Acquisition of Rhozet, net of cash received	(1,950)	—
Purchase of Entone, Inc. note receivable	(2,500)	—
Acquisition of Entone Technologies, Inc., net of cash received	(2,465)	(26,232)
Net cash used in investing activities	<u>92,959</u>	<u>(16,953)</u>
<b>Cash flows from financing activities:</b>		
Proceeds from issuance of common stock, net	153,337	4,778
Excess tax benefits from stock-based compensation	70	—
Repayments under bank line and term loan	(460)	(812)
Repayments of capital lease obligations	(72)	(82)
Net cash provided by financing activities	<u>152,875</u>	<u>3,884</u>
Effect of exchange rate changes on cash and cash equivalents	<u>(78)</u>	<u>71</u>
Net increase (decrease) in cash and cash equivalents	95,551	(4,364)
Cash and cash equivalents at beginning of period	<u>33,454</u>	<u>37,818</u>
Cash and cash equivalents at end of period	<u>\$ 129,005</u>	<u>\$ 33,454</u>

**Harmonic Inc.**  
**Revenue Information**  
(In thousands)  
(Unaudited)

	Three Months Ended				Year Ended			
	December 31, 2007		December 31, 2006		December 31, 2007		December 31, 2006	
<b>Product</b>								
Video Processing	\$ 42,283	48%	\$ 30,492	41%	\$ 135,085	43%	\$ 96,855	39%
Edge & Access	30,083	34%	32,500	43%	125,957	40%	109,529	44%
Software, Services and Other	16,008	18%	12,346	16%	51,146	17%	41,300	17%
Total	<u>\$ 88,374</u>	100%	<u>\$ 75,338</u>	100%	<u>\$ 312,188</u>	100%	<u>\$ 247,684</u>	100%
<b>Geography</b>								
United States	\$ 50,264	57%	\$ 44,449	59%	\$ 175,711	56%	\$ 126,420	51%
International	38,110	43%	30,889	41%	136,477	44%	121,264	49%
Total	<u>\$ 88,374</u>	100%	<u>\$ 75,338</u>	100%	<u>\$ 312,188</u>	100%	<u>\$ 247,684</u>	100%
<b>Market</b>								
Cable	\$ 47,479	54%	\$ 53,236	71%	\$ 186,789	60%	\$ 155,736	63%
Satellite	21,637	24%	8,405	11%	65,343	21%	26,189	11%
Telco & Other	19,258	22%	13,697	18%	60,056	19%	65,759	26%
Total	<u>\$ 88,374</u>	100%	<u>\$ 75,338</u>	100%	<u>\$ 312,188</u>	100%	<u>\$ 247,684</u>	100%

## Use of Non-GAAP Financial Measures

In establishing operating budgets, managing its business performance, and setting internal measurement targets, the Company excludes a number of items required by GAAP. Management believes that these accounting charges and credits, most of which are non-cash or non-recurring in nature, are not useful in managing its operations and business. Historically, the Company has also publicly presented these supplemental non-GAAP measures in order to assist the investment community to see the Company “through the eyes of management,” and thereby enhance understanding of its operating performance. The non-GAAP measures presented here are gross margins, operating expense, net income and net income per share. The presentation of non-GAAP information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP and is not necessarily comparable to non-GAAP results published by other companies. A reconciliation of non-GAAP financial measures to GAAP financial measures is included with the financial statements contained in this press release. The non-GAAP adjustments described below have historically been excluded from our non-GAAP measures. These adjustments, and the basis for excluding them, are:

- *Restructuring Activities*

- Severance Costs

The Company has incurred severance costs in cost of sales and in operating expenses in connection with the closing of its manufacturing and research and development facilities in the UK. In addition, severance costs were incurred due to a reorganization of its senior management following the appointment of a new Chief Executive Officer. The Company excludes one-time costs of this nature in evaluating its ongoing operational performance. We believe that these costs do not reflect expected future expenses nor do they provide a meaningful comparison of current versus prior operating results.

- Excess Facilities

The Company has incurred excess facilities charges and credits in operating expenses due to adjustments related to vacating and subleasing portions of its Sunnyvale campus and to the closing of its manufacturing and research and development facilities in the UK. The Company excludes one-time costs of this nature in evaluating its ongoing operational performance. We believe that these costs do not reflect expected future expenses nor do they provide a meaningful comparison of current versus prior operating results.

- Product Discontinuance

In connection with the restructuring of its operations in the UK, the Company recorded charges for excess inventory in connection with discontinued products. The Company excludes one-time costs of this nature in evaluating its ongoing operational performance. We believe that these costs do not reflect expected future expenses nor do they provide a meaningful comparison of current versus prior operating results.

- *Non-Cash Items*

- Stock-Based Compensation Expense

The Company has incurred stock-based compensation expense in cost of sales and operating expenses as required under FAS 123R. The Company excludes stock-based compensation expense because it believes that this measure is not relevant in evaluating its core operating performance, either for internal measurement purposes or for period-to-period comparisons and benchmarking against other public companies.

- Impairment and Amortization of Intangibles

The Company has incurred amortization of intangibles and has taken a charge for acquired in-process technology related to acquisitions the Company has made. In addition, the Company recorded an impairment of its fixed assets and intangibles due to its decision to discontinue a product line. Management excludes these items when it evaluates its core operating performance. We believe that eliminating these expenses is useful to investors when comparing historical and prospective results and comparing such results to other public companies because these expenses will vary if and when the Company makes additional acquisitions.

---



GAAP income per share — diluted	<u>\$ 0.36</u>	<u>\$ 0.01</u>
Non-GAAP income per share — basic	<u>\$ 0.53</u>	<u>\$ 0.19</u>
Non-GAAP income per share — diluted	<u>\$ 0.52</u>	<u>\$ 0.18</u>
Shares used in per-share calculation — basic	<u>81,882</u>	<u>74,639</u>
Shares used in per-share calculation — diluted	<u>83,249</u>	<u>75,183</u>