

Third Quarter 2013 Earnings Conference Call

October 28, 2013
Patrick Harshman, President & CEO
Carolyn Aver, CFO

Forward Looking Statements

During the course of this presentation, we will provide projections and other forward looking statements regarding future events or the future financial performance of Harmonic, including expectations concerning our 2013 business strategy and our Q4 2013 and 2014 financial outlook. Such statements are only current expectations and actual events or results may differ materially. We refer you to Harmonic's filings with the SEC, particularly our most recent Reports on Form 10-K and Form 10-Q. These documents identify important risk factors that could cause actual results to differ materially from our projections or other forward looking statements. We will also present financial metrics determined on a "non-GAAP" basis. These items, together with the corresponding GAAP numbers and a reconciliation to GAAP, are contained in this presentation and the related earnings press release on our website at www.harmonicinc.com.

Q3 2013: Results Summary

- Revenue \$122.9M
 - Up 2% year-over-year
 - 56% International, 44% US
 - 41% Broadcast and Media, 39% Cable, 20% Satellite and Telco
- Bookings \$115.9M
 - Up 4% year-over-year
 - Year-to-date book-to-bill ratio >1
 - Backlog and deferred revenue \$123.6M
- Operating performance
 - Gross margin 51% (non-GAAP)
 - EPS \$0.07 (non-GAAP)
 - Cash generated from operations \$16.1M

Q3 2013: Business Trends & Activity

- Continued gains in Broadcast and Media
 - Record revenue of \$50.4M
 - Competitive Production and Playout wins
 - Key OTT video wins
- Rebound in Cable Edge
 - Best quarter of last four
 - First multi-million order for new NSG Pro
- Softer demand from Satellite and Telco
 - Market looking ahead to Ultra HD and next-generation compression
- Continued strong International demand
 - Momentum in emerging markets

Value Creation Agenda



- Strategic growth plan
 - Capitalize on coming technology cycles: CCAP, Ultra HD, IP multiscreen
 - Expand global customer base
- Capital structure
- Corporate governance and management

Targeted Technology Upgrade Cycles

harmonic

Converged Cable Access Platform (CCAP)

- Estimated \$2B annual market*
- Downstream functionality and platform qualified
- Deployments underway
- Solid order pipeline
- First CMTS interoperability tested



^{*}Forecast per Infonetics Feb. 2013

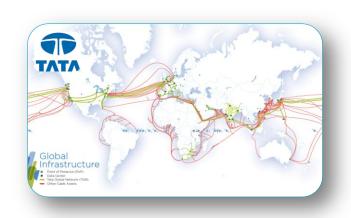
Targeted Technology Upgrade Cycles

- Next-generation video compression
 - New innovation for MPEG-2 and MPEG-4 (AVC) compression
 - First demonstration of Live HEVC at IBC
 - TATA launched HEVC-enabled cloud transcoding on Harmonic

Ultra HD

- HDMI 2.0 standard finalized
- Key demonstrations included
 Sky Deutschland
- Japan 2020 and 8K







Targeted Technology Upgrade Cycles



Harmonic Named #1 in Multiscreen Transcoding

Production & Playout

#1 in Broadcast Playout Servers

FROST & SULLIVAN

October 2012

Primary Distribution

#1 in Pay TV Encoders

FROST &
SULLIVAN

August 2012

Content & Service Delivery

#1 in IPTV Headends

media research group

May 2013

Cable Edge

#1 in Cable EdgeQAMs

INFONETICS RESEARCH

February 2013

Multi-screen

#1 in Multiscreen Transcoding

FROST & SULLIVAN

October 2013

BEST
PRACTICES
AWARD

Market Share Leadership
Multi-Screen Transcoding
Global, 2013

Expanding Global Customer Base









DOĞUŞ GROUP



forthnet







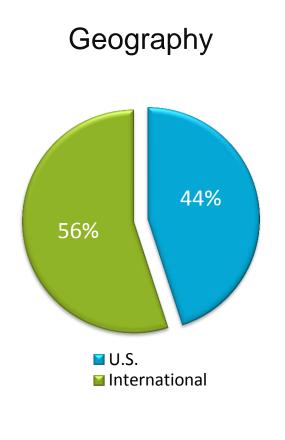


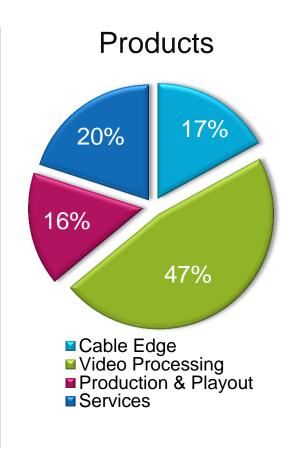
Q3 2013: Financial Highlights

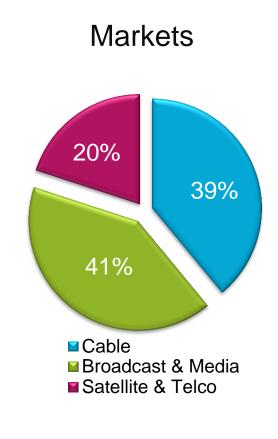
\$Millions (except GM, OM, & EPS)	Q3 2013	Q2 2013	Q3 2012	Q3 / Q2 Change	Q3 Y / Y Change
Total Net Revenue	\$122.9	\$117.1	\$120.4	5%	2%
Gross Margin % - Non-GAAP	50.8%	54.1%	50.3%	-330bp	50bp
Gross Margin % - GAAP	46.2%	49.4%	45.6%	-320bp	60bp
Operating Expense – Non-GAAP	\$53.7	\$56.1	\$52.9	-4%	2%
Operating Margin – Non-GAAP	7.1%	6.2%	6.4%	90bp	70bp
EPS – Non-GAAP	\$0.07	\$0.05	\$0.05	\$0.02	\$0.02
EPS – GAAP	\$0.36	(\$0.03)	(\$0.04)	\$0.39	\$0.40
Bookings	\$115.9	\$126.3	\$111.1	-8%	4%
Backlog and Deferred**	\$123.6	\$132.5	n/a	-7%	n/a



Revenues \$122.9M







Q3 2013: Balance Sheet and Cap-Ex Highlights harmonic

	\$Millions	
Cash	\$169.3M	Up \$7.6M from Q2
Accounts Receivable	\$85.1M	63 days
Inventories	\$40.4M	6.0 turns
Debt	\$0	
Capital Expenditures	\$2.5M	
Shares Repurchased	\$7.7M	1.1M Shares

Share Repurchase Activity

- Completed \$75 million tender offer in Q2 2013
 - Purchased 12.0 million shares for \$6.25 per share
- Open market purchases
 - 2012: repurchased 5.1 million shares for \$22.6 million
 - 2013: repurchased 4.5 million shares for \$27.6 million thru Q3 YTD
- Shares outstanding on September 27 approximately 100.9 million
- \$94.8 million available for future purchases at September 27

Q4 2013: Financial Guidance



	Metric					
Q4 Revenue	\$115M - \$125M					
Non-GAAP Gross Margin*	51% - 52%					
Non-GAAP Operating Expenses*	\$53M - \$54M					
Non-GAAP Tax Rate	21%					
*Excludes charges for stock-based compensation, the amortization of intangibles and restructuring and related charges.						



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Use of Non-GAAP Financial Measures

In establishing operating budgets, managing its business performance, and setting internal measurement targets, the Company excludes a number of items required by GAAP. Management believes that these accounting charges and credits, most of which are noncash or non-recurring in nature, are not useful in managing its operations and business. Historically, the Company has also publicly presented these supplemental non-GAAP measures in order to assist the investment community to see the Company "through the eyes of management," and thereby enhance understanding of its operating performance. The non-GAAP measures presented here are gross margin, operating expense, operating margin, income (loss) from operations, net income (loss) and net income (loss) per share. The presentation of non-GAAP information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP, and is not necessarily comparable to non-GAAP results published by other companies. A reconciliation of the historical non-GAAP financial measures discussed in this presentation to the most directly comparable historical GAAP financial measures is included with the financial information contained in this presentation. The non-GAAP adjustments described below have historically been excluded from our GAAP financial measures. These adjustments are items to normalize the tax rate and adjustments and non-cash items, such as stock-based compensation expense, amortization of intangibles, and restructuring and related charges, and costs related to consulting fees associated with a potential proxy contest.

Q3 2013: GAAP to Non-GAAP Reconciliations harmonic

	Three months ended							
	September 27, 2013							
	Gross Profit		Total oss Profit Operatio Expense			Income (loss) from Operations		t Income (Loss)
GAAP from continuing operations	\$	56,792	\$	59,347	\$	(2,555)	\$	36,675
Stock-based compensation in cost of revenue		605		-		605		605
Stock-based compensation in research and development		-		(1,076)		1,076		1,076
Stock-based compensation in selling, general and administrative		-		(2,264)		2,264		2,264
Amortization of intangibles		4,763		(2,001)		6,764		6,764
Restructuring and related charges		324		(259)		583		583
Discrete tax items and tax effect of non-GAAP adjustments		-		-		-		(40,846)
Non-GAAP from continuing operations	\$	62,484	\$	53,747	\$	8,737	\$	7,121
As a % of revenue (GAAP)		46.2%		48.3%		-2.1%		29.8%
As a % of revenue (Non-GAAP)		50.8%		43.7%		7.1%		5.8%
Diluted income (loss) per share from continuing operations:								
Diluted net income per share from continuing operations-GAAP							\$	0.36
Diluted net income per share from continuing operations-Non-GAAP						•	\$	0.07
Shares used to compute diluted income (loss) per share from continuing operations:								
GAAP								102,723
Non-GAAP						;		102,723

Q2 2013: GAAP to Non-GAAP Reconciliations harmonic

	Three months ended								
	June 28, 2013								
	Gro	Gross Profit		Total Operating Expense		Income (loss) from Operations		Net Income (Loss)	
GAAP from continuing operations	\$	57,892	\$	62,496	\$	(4,604)	\$	(3,404)	
Stock-based compensation in cost of revenue		622		-		622		622	
Stock-based compensation in research and development		-		(1,121)		1,121		1,121	
Stock-based compensation in selling, general and administrative		-		(2,279)		2,279		2,279	
Proxy contest consultant expenses in selling, general and administrative		-		(750)		750		750	
Amortization of intangibles		4,762		(2,010)		6,772		6,772	
Restructuring and related charges		65		(242)		307		307	
Discrete tax items and tax effect of non-GAAP adjustments		-		-		-		(2,803)	
Non-GAAP from continuing operations	\$	63,341	\$	56,094	\$	7,247	\$	5,644	
As a % of revenue (GAAP)		49.4%		53.4%		-3.9%		-2.9%	
As a % of revenue (Non-GAAP)		54.1%		47.9%		6.2%		4.8%	
Diluted income (loss) per share from continuing operations: Diluted net loss per share from continuing operations-GAAP Diluted net income per share from continuing operations-Non-GAAP						:	\$	(0.03)	
Shares used to compute diluted income (loss) per share from continuing operations: GAAP						:		109,938	
Non-GAAP								110,909	

Q3 2012: GAAP to Non-GAAP Reconciliations harmonic

	Three months ended								
	September 28, 2012								
- -		Gross Profit		Total Operating Expense		Income (loss) from Operations		Net Income (Loss)	
GAAP from continuing operations	\$	54,878	\$	58,897	\$	(4,019)	\$	(4,469)	
Stock-based compensation in cost of revenue		659		-		659		659	
Stock-based compensation in research and development		-		(1,450)		1,450		1,450	
Stock-based compensation in selling, general and administrative		-		(2,388)		2,388		2,388	
Amortization of intangibles		5,048		(2,179)		7,227		7,227	
Discrete tax items and tax effect of non-GAAP adjustments		-		-		-		(1,427)	
Non-GAAP from continuing operations	\$	60,585	\$	52,880	\$	7,705	\$	5,828	
As a % of revenue (GAAP)		45.6%		48.9%		-3.3%		-3.7%	
As a % of revenue (Non-GAAP)		50.3%		43.9%		6.4%		4.8%	
Diluted income (loss) per share from continuing operations:									
Diluted net loss per share from continuing operations-GAAP						<u>-</u>	\$	(0.04)	
Diluted net income per share from continuing operations-Non-GAAP						•	\$	0.05	
Shares used to compute diluted income (loss) per share from continuing operations:									
GAAP								116,517	
Non-GAAP						:		116,918	



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